

# DAD NEWS MAGAZINE

.... an in-house magazine of the Defence Accounts Department



**JANUARY ISSUE 2015**

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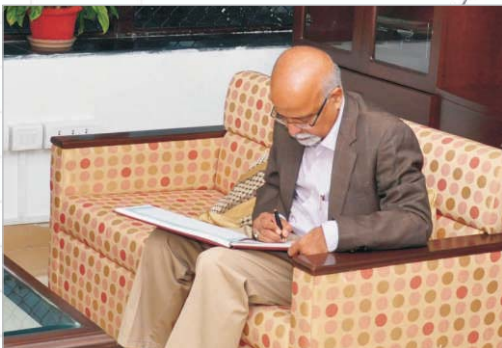
*CGDA felicitating Dr. Bindeshwar Pathak, Founder of the Sulabh Sanitation Movement during "Training and Development Week 2014"*

## What They Said.....

S. No.	Date	Name & Address	Phone	Comments
	5 <sup>th</sup> दिसंबर, 2014	डा. विन्देश्वर पाठक, संस्थापक, सुलभ इंटरनेशनल एवं स्टॉकहोम जल पुरस्कार विजेता		<p>मुझे यहाँ आकर वही प्रसन्नता हुयी। कन्ट्रोलर जनरल एवं अन्य पदाधिकारियों तथा प्रशासन में आये हुए पदाधिकारियों के साथ विचार विमर्श करने का मौका मिला। लम्बस, शौचालय एवं विद्युतवाहकों की लम्बस पर अपनी बात कहने का मौका मिला जिसे सभी लोगों ने भावपूर्ण सँ सुना। प्रधान मंत्री के लक्ष्यता अभियान को इतने सुन्दर से इन्डोने रखा है जिसका वर्णन शब्दों के परे है। मैं स्व लम्बस के एवं सभी पदाधिकारियों के सहकार से भवत सफल रहा हूँ। D. N. 11/12/14 05.12.2014</p>



S. No.	Date	Name & Address	Phone	Comments
	03 <sup>rd</sup> December, 2014	Shri Satyananda Mishra, IAS (Retd.) Former Chief Information Commissioner of India		<p>I am very pleased to be here today and meet my friends from the IDAs in such numbers. Interacting with them was an enriching experience. The office building &amp; its upkeep gives a very good feeling. I wish the C&amp;IT &amp; its officers all the best. S. Mishra 3/12/14</p>



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Editorial Team : Shri Mohinder Singh, Jt. CGDA (AT-I), Shri V. K. Vijay, Jt. CGDA (IT & IFA) and  
Ms. Ruchita Sahay, Junior Translator

### Special Thanks

- For Concept and guidance: Shri N.R. Dash, Addl. CGDA
- For contributions: All PCsDA/PIFAs/CsDA/CsFA/IFAs for pictures and inputs

## Inside this issue

### 1. EVENTS

- Training and Development Week
- Training of IDAS Probationers 2013 Batch
- CGDA's visit to PCDA (P), Allahabad
- Initiatives by PCDA (CC), Lucknow
- LAOs Conference at CDA (A), Meerut
- Implementation of e-Audit at PCDA (AF), Dehradun
- Training Programme on Accounts and Budget at NADFM, Pune
- Initiatives by IFA (SNC/SAC), Kochi
- Initiatives by PCDA (WC), Chandigarh
- Defence Pension Adalats
- Defence Financial Management Courses
- Joint Conference at WAC, New Delhi
- AOs GEs Conference at CDA (A), Meerut
- 20th Annual General Meeting of NIFM Society
- Updated Pension Manual
- 64 Square Sonata
- HackerRank's "CodeSprint India 2014"
- Vigilance Awareness Week
- Welfare Measures at PCDA (SC), Pune
- Workshop at Andaman Nicobar Command
- Updated Pension Manual

### 2. INSIGHTS


- Sanjeev Kumar
- Rasika Chaube
- Rozy Agarwal
- Tabish Shams
- Rakesh Kumar
- Nihar Ranjan
- Vijay Kumar
- Kumar Nilendu
- Arvind Kumar Vani
- Sangeet
- Chintapalli Vijay Chand

### 3. MISCELLANY

- Senior Appointments
- Senior Superannuation



CGDA

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The Government of the day, as we all know, aims to provide “minimum government, maximum governance”. And we, as a part of the government, are committed to fulfilling this mandate. But we must realize that in order to redeem the government’s promise to the citizens, the department would need to be nimble and make agility a defining feature of its response to the customers. Our clientele have a heightened sense of their rights and look for an efficient service. The department therefore needs to go beyond just being another cog in the government’s machinery so as to make a meaningful strategic contribution to the nation-building through zero error and enhanced customer satisfaction in its work delivery. This calls us to emulate a work-culture where we balance the customer expectation with adherence to prescribed rules and regulations. We need to achieve this balance with speed and excellence. This is not difficult to achieve but requires merging the existing silos and meaningful computerization of work processes. For this, we should equip our human capital with required expertise through relevant training programmes. In the months to come, we should all aim to work in this direction for betterment of our department.

I wish all of you a prosperous and happy New Year.

(Arvind Kaushal)

Date: January, 2015

## TRAINING AND DEVELOPMENT WEEK

### TALK BY DR. BINDESHWAR PATHAK

Training and Development week is observed in the Defence Accounts Department every year in the first week of December. This year the week was celebrated from 1st to 5th December, 2014. To mark



असतो मा सद्गमय, तमसो मा ज्योतिर्गमय

the week Dr. Bindeshwar Pathak, an internationally acclaimed expert on sanitation and the winner of the Stockholm Water Prize was graciously invited to deliver a talk on the concluding day. He was received by the CGDA and other senior officers. The august gathering was welcomed by Shri A N DAS, Jt. CGDA (AN & Trg). The event began with the traditional lighting of the lamp by the eminent speaker, CGDA and Addl CGsDA. The guest speaker was introduced by Shri N R Dash, Addl. CGDA.

The guest speaker who shared his forty-six year experience of working in the field of untouchability, sanitation and widows narrated touching anecdotes. He began his talk with the quote, "What counts in life is not the mere fact that we have lived; it is what difference we have made to life that well determines the significance of life we have led".

He narrated how his living amongst the untouchables in Betia, Bihar angered his family members and left them disappointed. But, as a

student of sociology he had to build rapport with the communities for whom he wanted to work. Living amongst them, he realized that a criminal can be released from prison but born an untouchable one cannot escape the social prison and has to die as an untouchable. However, a scavenger boy's death, due to negligence by passers-by, on account of his caste changed his life's mission forever. Moved by the plight of the untouchables and believing in Gandhi's dictum that "till the untouchables clean night soil nobody will have food with them"; he developed Sulabh technology which has helped in moving towards the goal of eradicating manual scavenging. He developed two technologies one for households and another for public places.

He explained as to how anything can be dealt in two ways – male way and female way. The male way of dealing with a work is to fight, to confront it whereas a female's way is to forgive,



*Addl. CGDA Shri N R Dash introducing the Guest Speaker*

worship and accept with humility. He stressed that if you go the female way you can win the world. He narrated as to how he went on to change society by following Gandhi's ideals of non-violence which eventually led the people in Varanasi to have food



*Dr. Pathak delivering the lecture*

with the untouchables. He was happy to note that after Mahatma Gandhi, Prime Minister Shri Narendra Modi has been able to understand the importance of toilets and has given a clarion call for it. He said that doubts over possibility of fulfilling the PM's vision in five years can be laid to rest for funds can come in the form of donations, CSR etc.

He talked of Sulabh's meaningful intervention in the lives of widows of Vrindavan who are being provided with money for food, medicines and proper funeral rites on their deaths. Sulabh runs helplines for these widows in Vrindavan, Varanasi and Deoli in Uttarakhand.

He talked of other initiatives undertaken by Sulabh, like a school run by them where sixty percent of children come from the scavenger community. He felt that for dalits to come at par with others, quality education was a must. In the same vein, he said that we must recognize that English has emerged as the link language and nobody can rule out its prominence; hence they are aiming at providing quality education in English. He



*Senior Officers and audience listening to Dr. Bindeshwar Pathak*

made a presentation where the efforts made by Sulabh were shown through visuals. He detailed Sulabh's global imprint in China, the South East Asian nations and even in terror-rife Kabul. He requested people to visit his unique toilet museum and hoped that with honesty, morality, vision and commitment we can make an impact on society and can do anything.



*Sulabh personnel along with Sulabh Founder, CGDA and senior DAD Officers*

The CGDA honoured the Guest Speaker with a shawl and a plaque.



*Shri A N Das, Jt. CGDA (AN & Trg.) conducting the proceedings*

# TRAINING AND DEVELOPMENT WEEK

## 15<sup>th</sup> ALL INDIA DAD QUIZ



*15<sup>th</sup> All India DAD Quiz in progress*

The “Training and Development Week” culminates in the All India DAD Quiz which too was organized on 5th December, 2014 at CENTRAD, Office of the CGDA, Delhi.

The event commenced with the recitation of a verse from the Ken Upanishad. Shri N R Dash, Addl CGDA welcomed the gathering.

Six teams – each a winner from various zonal rounds-participated in the grand finale. Teams from PCDA (SC), Pune; PCDA, New Delhi; PCDA (CC), Lucknow; CFA (Fys), Kanpur; CDA (R&D), Hyderabad and CDA (Army), Meerut competed with each other for the coveted Rolling Trophy. The team from PCDA (SC), Pune represented by Shri Sukhsohit, ACDA, Shri K V S Kumar, AAO, Shri Malay Chandra, SAS (A) and Shri Anil Kudia, Senior Hindi Translator clinched the first prize whereas the team from PCDA, New Delhi represented by Ms. Richa Gupta, ACDA, Shri Virendra Kumar, AAO, Shri Rajiv Kumar, Senior Auditor and Shri Shailendra Kumar, Senior Auditor emerged as the runner-up. The victorious team and the runner-up team was felicitated with rolling trophies and cash prizes by the CGDA. Certificates were given away to all the participants. Shri Ambarish Barman, Dy. CGDA and Shri Mustaq Ahmad, DCDA, PCDA, New Delhi were the Quiz

Masters for the day while Shri Arvind Wani, Senior ACGDA (IT) managed the scoreboard.

All India SAS toppers, winners of the HQrs Quiz Contest and the essay and debate contest held during the training and development week too were awarded on this day.

The CGDA in his address stressed on the role of lessons in going ahead in one’s life and said that lessons come to us often in the form of roadblocks or as full blown crisis. Emphasizing that each one has their unique experience, he spoke that we should prefer speed over excellence, for excellence comes in due time and not overnight. So, while executing any work we should perform it with speed rather than delay it in hope of doing a good job of it. He shared that experience has taught him that if ever a choice is to be made between speed and excellence, the focus should be on speed rather than excellence ; for by holding on to work neither is one performing the duty nor allowing the seniors to contribute to it.

He then discussed customer interface and said that two extreme situations seem to confront us: the first being, “Damn the rules and do the work” which the customers tell the organization;



*CGDA awarding Shri Nikhil Agarwal, the First Rank Holder in SAS of May, 2014 Examination*



*CGDA addressing the gathering*

and the second is "Damn the work and do the rules". However, finding both the situations to be incorrect he hoped to find a via media which is "Mind the rules and mind the work". But minding our work, does not mean that we only have yes for an answer. He pointed out that many amongst the officers and staff say "Yes" when they should actually be saying "no". He agreed that it was very easy to say "Yes" and little difficult to say "No"; but, in many a situation, with passage of time, one may regret the "Yes". And, on making a choice between "yes" and "no" one must listen to one's gut.

He stated that the department has created a large training infrastructure and significant amount is spent on training. It is therefore very important that we must measure the effectiveness of training. He expressed concern over the fact that people who are not such good workers are usually the most trained; as due to shortage of staff, officers do not spare efficient individuals for training, which is not a good situation. He noted that we do not have a uniform computerized database in respect of training. We should aim to create such a database which can be consulted for nominating the appropriate person and providing everyone an equal opportunity.

Mentioning the mismatch

between training slots and it's utilisation, he said the training calendars should be respected as they are finalized after deep consultation. The Controllers should therefore not be reluctant to send people for courses. The objective of all training, he said is to perform well and only when all of us perform well will the organization grow. Recalling his long years of service, he said that things have changed drastically and positively and one must be grateful to the seniors who brought about this change. He hoped the coming generation too will change the

department for better. He desired that even if the audience would not recollect later as to what he said they should always remember what an American scholar presiding over a convocation said, "The people who graduate today and stop learning tomorrow become uneducated the day after". He also thanked each and every officer involved in making the event a success.

The Training and Development Week was also observed in various Controller offices. Essay writing on "Role of Training in Development of Professional Skills" and debate on "Role of Training in Government Organisations : Achievements vs. Constraints" was held at PCDA (CC), Lucknow.



*Senior officers during the All India DAD Quiz*

# TRAINING AND DEVELOPMENT WEEK

## EMINENT LECTURE SERIES



*Shri S.N. Mishra, Former Chief Information Commissioner of India*

Shri S. N. Mishra, IAS (Retd), Former Chief Information Commissioner of India delivered the Eminent Lecture Series on 3rd December, 2014 at Office of CGDA as part of the Training and Development Week.

Acknowledging the Defence Accounts Department role as the first watchdog of military expenditure he said he was awed by the Department's antiquity.

He spoke on the "Future of Civil Services". Stating that the Civil Services were inherited from colonial powers, he rued that in spite of some change and little decentralization, much of Government structure and work ethic has remained static and there has been reluctance to adapt and modernize. A less demanding public and a less exacting political executive too have ensured that the civil services have by and large had a good time and have not had to exert themselves much.

Recruitment to the Civil Services too, he said, have been highly problematic and compromised and many State Public Service Commissions have been accused of fraud. He stated that though UPSC ensures objectivity it does not ensure competence. In addition to this, there is no or little training for civil servants for

competence development. We have not created a flexible and dynamic machinery and incompetence is not an actionable misconduct. There is neither any incentive for good work nor any disincentive for bad work; everyone irrespective of their competence gains promotion. Executive suspension is negligible. We have a large incompetent body of people who we cannot throw out; it is their authority to keep functioning that has created an unhealthy turf war. The movements of Anna and Kejriwal were born because of this. And amazingly, though only in hereditary regimes can one appoint their successors, only in India did the judiciary claim to have the power to appoint its own successor and even the CBI started claiming such rights.

He said administration is not carried out in broad strokes but requires surgical precision with minute strokes. However, the media and the people think of Civil Services as people sitting at the top of the heavy pyramid which is only 0.01% of the entire government, machinery. He said that it was some hubris and arrogance to say that the Secretary is the Government, for in saying so one misses more than 90% of the government, which in fact is the real



*Shri N.R. Dash, Addl. CGDA felicitating the Guest of the Day*



government and without whose help the machinery cannot operate.

But, the government is found wanting in everything. Leaders promise everything and people do not expect the government to fulfil it; we simply do not have the wherewithal to meet needs. At Railways and AIIMS—one will be overwhelmed by the humongous population present there. Governing a country the size and diversity of India with extremely limited resources is difficult. There are contradictions and mismatches and reconciling these contradictions is not easy. It may be comparable to China as both are Asiatic countries but China has a larger land mass and is not democratic. The nearest democracy comparable is USA but it is a nation with greater size and lesser population.

In India, there is not much consensus around any public issue except dislike for government. Consensus—the foundational cornerstone of democracy which gives the legitimacy to rule is not there. Citizen's anguish that is expressed through voting is not a healthy pointer to rights of citizens. Laws came in India not because there is consensus or a felt need. We enact laws just because there are laws in another country. When RTI was introduced in India it had already been present in 50-60 countries for it was deemed fit for a government that runs on behalf of people, so people must have the information. This is the concept on which RTI was framed. Foundation for transparency was laid in 2005 and there is no going back on that. It emboldened and encouraged people to ask for more and finally the Lokpal has opened floodgates for right based governance. In this kind of scenario there will be more rights and less power of government. And though the overwhelming nature

of governance is being felt, popular demands too are at times absolutely reckless and irresponsible.

He felt that in the years to come economic forces will play a greater role; as it is, lots of government functions are being outsourced now and at Class III and Class IV level one finds a lot of contractual staff. Delineating as to what power has traditionally implied in India, he said, it meant the power to do some high-handed thing and short-circuit. Power in India was displayed in the use of a cavalcade, whereas, even Presidents and PMs in Nordic countries travelled by train and metros. He hoped that responsible exercise and use of power will be the characteristic of the future civil servant and they will not need a cavalcade for this. He said



*Senior Officers and audience listening to Shri S.N. Mishra*

he was quite sanguine that technology and aspirations of young will throw infinite possibilities. New class of people is coming with new hopes. It will exert tremendous pressure and change the character of superior civil services. The most perceptible change is already coming – the civil services are not attracting the best talent

and we need not feel pessimistic about it. These talents are required elsewhere too in education, in science and everywhere. He hoped there would be greater accountability in administration and to do this, he said that everything - files/inter-office memos should be uploaded on a real-time basis and put on web-site. Measures like – uploading replies and clarifications of RTI queries entertained by DoPT will save a lot of time as repeat queries can be asked to refer to already uploaded replies. A single template reply can also be prepared for this purpose.

His talk was followed by a question and answer session. Shri Mishra was felicitated with a shawl and plaque by Shri N R Dash, Addl. CGDA.

## TRAINING OF IDAS PROBATIONERS 2013 BATCH



*IDAS Probationers 2013 batch with the First Citizen of the Nation  
Also seen: Shri N.R. Dash, Addl. CGDA and Shri A.N. Das, Jt. CGDA*

- **Calling on the President of India**

IDAS Probationers of 2013 batch were on attachment at CENTRAD, Delhi for training on IFA and Functional Controller module from 25th September to 5th November, 2014 during which they called on the President of India, Shri Pranab Mukherjee at Rashtrapati Bhavan on 3rd November, 2014. They were

accompanied by Shri N.R. Dash, Addl. CGDA and Shri A N Das, Jt. CGDA (Trg.). The Addl. CGDA delivered the welcome speech where he gave a brief on training programme of probationers. Two IDAS probationers-Shri Ashish Kumar Verma and Shri M. S. Torsekar Vasud Ganesh-shared their training experiences.



*With Child Rights Crusader and Noble Peace Laureate 2014 Shri Kailash Satyarthi*

Speaking on the occasion, the President said that Defence expenditure has increased manifold since the time of India's Independence which is commensurate with the requirements of maintaining a modern defence force. Thus, the onus of managing finances has increased in proportion,



*At Indian Military Academy, Dehradun*

complexity and dimension. He stated that the probationers would do well to make a vital contribution through faster and efficient decision-making without compromising on rules and procedures and yet enabling the defence forces to meet their requirements on time.

- **Calling on Noble Peace Laureate 2014**

20 IDAS Probationers visited the premises of "Bachpan Bachao Andolan" (BBA) on 10th



*At Mukti Ashram of Bachpan Bachao Andolan*

November, 2014 where they interacted with Noble Peace Laureate, 2014 Shri Kailash

Satyarthi who is the founder of BBA . During his brief speech he stressed on eradication of child labor and suggested possible ways for its elimination.

The probationers also visited the "MUKTI ASHRAM" and had a brief interaction with the rescued child labourers.

- **At Dehradun, Meerut and Allahabad**



*At PCDA (P), Allahabad*

17 IDAS probationers visited PCDA (AF), Dehradun on 27th November, 2014. A presentation on the functioning and history of PCDA (AF) was given to them and a visit to the



*At CDA (PD), Meerut*

Indian Military Academy too was organized where Lt.Gen Manvendar Singh, Commandant IMA addressed them.

- They also received one day training on pension disbursement on 5th December, 2014 at CDA (PD), Meerut during which they visited the office of DPDO, Meerut.

## CGDA'S VISIT TO PCDA (P), ALLAHABAD



*CGDA viewing old records at PCDA (P), Allahabad*



*CGDA reviewing preparations for establishment of Pension Call Centre*

CGDA visited the Office of PCDA (Pensions), Allahabad from 25th to 26th November, 2014. Presentations on the work of different sections of the office, e-initiatives and up coming projects were made. Other than giving valuable suggestions for the betterment of PCDA (P) office he discussed the feasibility of opening a Pension Call Centre in near future to address the queries/grievances of defence pensioners on a toll free number.

## INITIATIVES BY PCDA (CC), LUCKNOW

- **Interaction between Armed Forces Tribunal and DAD**

Air Marshal Anil Chopra, PVSM, AVSM, VM, VSM, Member(Administrative), Armed Forces Tribunal , Regional Branch, Lucknow gave a presentation and interacted with officers and staff



*Interaction between Armed Forces Tribunal, Lucknow and PCDA (CC), Lucknow*

of Defence Accounts Department on 27th November, 2014 in the Office of PCDA(CC),

Lucknow. The participants were able to gain deeper insight into the actions wanting from DAD which result in individuals approaching the Armed Forces Tribunal.

This interaction was also attended by officers from PCDA (P), Allahabad; CDA Jabalpur; CDA (Army), Meerut and by the in-charges of 7 Pay Accounts Offices. Officers of PCDA (P), Allahabad have specially benefitted out of this interaction.

- **PAOs Conference**

A PAO (ORs) conference was organized on 15th October, 2014 . The PAO (ORs) in-charges were apprised of the grey areas of their respective offices along with remedial measures to resolve them. Special emphasis was given on monitoring of work at Auditor level by using Dolphin programme data for manual rejections. Training to the PAO in-charges too was imparted by Dolphin experts for effective use of Dolphin Programme in monitoring work.

## • Review of Work At Kanpur

Ms. Rasika Chaube, PCDA (CC), Lucknow visited all sub-offices located at Kanpur on 17th October, 2014 to review the status of work and other functional areas. On this occasion planting of a sapling was also carried out by her.



*Tree Planting by Ms. Rasika Chaube, PCDA (CC), Lucknow*

## LAOs CONFERENCE

A two day conference of 17 Local Audit Offices under the jurisdiction of CDA (Army), Meerut was organized from 10th to 11th December, 2014. Important issues related to strengthening of internal audit were discussed and the work status of each LAO office was reviewed.



*LAOs Conference at CDA (Army), Meerut*

## IMPLEMENTATION OF e-AUDIT

A review of implementation of e-audit of stores in PCDA (AF), Dehradun was carried out from 8th to 9th December, 2014 by Shri A.N.Saxena, Addl. CGDA and Shri V.K.Vijay, Jt. CGDA.



*Shri A.N. Saxena, Addl. CGDA; Shri R. N. Dash, CDA (AF) and Shri V.K. Vijay, Jt. CGDA along with Air Force Officers and other officers during review*

## TRAINING PROGRAMME ON ACCOUNTS AND BUDGET

A training programme on Accounts and Budget including CMP for ACsDA/DCsDA/JCsDA was organised at NADFM, Pune, from 1st to 3rd December, 2014. The course provided the officers an overview of the budgetary process within the Government of India and Ministry of Defence; Government Accounting System and nuances of accounting of expenditure by CGA and CGDA; Reporting of expenditure through e-lekha; Financial Planning by the Services HQrs; Banking Settlement; e-payments including CMP and its reconciliation and new developments in Government accounting including accrual accounting.



*Ms. Richa Misra, Director, NADFM, Pune with faculty and participants of training programme*

The sessions were handled by officers from Budget Division of Ministry of Finance, Directorate of Naval Plans and faculty from National Institute of Bank Management and IDAS officers.

## INITIATIVES BY PCDA (WC), CHANDIGARH

• वर्ष 2013-14 के दौरान राजभाषा हिन्दी के कार्यान्वयन में सराहनीय प्रदर्शन तथा राजभाषा विभाग द्वारा निर्धारित लक्ष्यों की प्राप्ति हेतु किये गए प्रयासों के लिए रक्षा लेखा प्रधान नियंत्रक (पश्चिमी कमान), चंडीगढ़ को नगर राजभाषा कार्यान्वयन समिति, चंडीगढ़ द्वारा प्रोत्साहन पुरस्कार प्रदान किया गया। श्री गुर स्वरूप सूद, रक्षा लेखा प्रधान नियंत्रक



नगर राजभाषा कार्यान्वयन समिति से पुरस्कार ग्रहण करते हुए ने श्री स्वतंत्र कुमार, प्रधान मुख्य आयकर आयुक्त एवं अध्यक्ष, नगर राजभाषा कार्यान्वयन समिति, चंडीगढ़ से 11 दिसम्बर, 2014 को पुरस्कार स्वरूप प्रशस्ति पत्र एवं शील्ड ग्रहण किया।

इस समारोह में नगर स्तर पर वर्ष 2012-13 एवं वर्ष 2013-14 में आयोजित विभिन्न प्रतियोगिताओं के विजेताओं को भी पुरस्कृत किया गया। चंडीगढ़ कार्यालय के वरिष्ठ लेखापरीक्षक श्री विकास शर्मा को वर्ष 2012-13 में आयोजित स्वरचित काव्य-पाठ प्रतियोगिता के लिए तृतीय पुरस्कार प्रदान किया गया।

### • AUDIT CONCLAVE

An Audit Conclave chaired by Lieutenant General V Menon, SM, VSM, Chief of Staff, Western Command was held at Ashoka Hall, HQrs Western Command Chandimandir on 4th December, 2014 for discussion on outstanding MFAI points and outstanding Local Audit Objections.

A team of officers from PCDA (WC), Chandigarh headed by Shri G S Sood, PCDA (WC), representatives from the three Corps located in Western Command and Delhi Area were present during the conclave. 60 MFAI points were discussed

in detail and executives were advised to take appropriate action. Chief of Staff, Western Command directed the representatives of units/formations to get their maximum local audit objections settled by 30th June, 2015.

### • AOs GEs CONFERENCE



*AOs GEs Conference in progress*

A two day interactive workshop on working of AO GE was held from 11th to 12th November, 2014 under the chairpersonship of PCDA (WC), Chandigarh. Lieutenant General V Menon, SM, VSM, Chief of Staff, Western Command was the guest of honour during inauguration of workshop. 49 AOs GEs participated in the workshop. Various issues pertaining to implementation of Project Vishwak, Project Bhawan, outstanding CP Vrs, TBOs, Super Review objections, loss statements etc. were discussed.



*With Lieutenant General V. Menon, SM, VSM, Chief of Staff, Western Command*

## INITIATIVES BY IFA (SNC/SAC), KOCHI

- **IFA Workshop**



*Group Photograph of the Workshop at Southern Air Command, Thiruvananthapuram*

A workshop on financial management, procurement and provisioning was conducted at Southern Air Command Headquarters, Thiruvananthapuram from 12th to 14th November, 2014. Shri Rozy Agarwal, IFA (SNC/SAC) delivered the key note address. The workshop was attended by the AOC-in-C Air Marshal A P Garud, VM and other senior officers of the Command. IFA (SNC/SAC) addressed issues related to procurement and provisioning faced by the Command and also highlighted the initiatives of the IFA towards ensuring that financial advice is rendered in the most effective and transparent manner.

- **Interaction with Outlying Training Units of HQSNC**



*Reality Check : Video-Conferencing with outstation units of Southern Naval Command Hqrs*

IFA (SNC/SAC) interacted with the Commanding Officers of the outstation units of Southern Naval Command Headquarters on 21st

November, 2014. The logistics officers of the concerned unit joined the interaction through video conferencing and discussed issues pertaining to outlying training formations and focused on ensuring synergy between the CFA and the IFAs in the command.

- **Visit to INS Hamla**



*Getting down to brass tacks : Interacting with officers of INS Hamla*

IFA SNC had a lengthy discussion with the officers of INS Hamla regarding specific issues faced by the unit in their proposals. He also gave a lecture to the logistic officer trainees regarding the role, structure and functioning of the IFA system.

- **Calling upon the Hon'ble Governor of Kerala**



*Gubernatorial Interaction : With Hon'ble Governor of Kerala*

IFA( SNC/SAC) called upon the Hon'ble Governor of Kerala, Justice (Retd.) P Sathasivam on 12th November, 2014 at Raj Bhavan, Thiruvananthapuram.

## DEFENCE PENSION ADALATS

### BHUBANESWAR

- The 126th Defence Pension Adalat was organized by PCDA(P), Allahabad from 20th - 21st November, 2014, under the aegis of the Controller General of Defence Accounts, in consultation with the Ministry of Defence, at 120 Infantry Battalion (TA), Bhubaneswar. It was aimed at redressing the grievances of defence pensioners, including defence civilians, residing in the State of Odisha. The Adalat was inaugurated by Shri N R Dash, Addl CGDA. Shri K M Trivedi, Chief General Manager, State Bank of India was a special Guest of Honour.



*Shri N.R. Dash, Addl. CGDA and Dr. G.D. Pungle, PCDA (P), Allahabad at Defence Pension Adalat, Bhubaneswar*

Other senior officials present on the occasion were Dr G D Pungle, PCDA(P), Allahabad; Colonel Kuldip Saigal, Officiating Commander, COSA; Colonel Y K Gautam, Commanding Officer, 120 Infantry Battalion (TA); officials from within the Department, the three Services, Public Sector Banks, Record Offices and ZSWO.



*Shri Banwari Swarup, Addl. CGDA, Ms. Manjula Mathur, PCDA (SC), Pune, Dr. G D . Pungle, PCDA (P), Allahabad and other officers at Defence Pension Adalat , Ahmedabad*

### AHMEDABAD

- A two days Defence Pension Adalat was organized on 22nd and 23rd December, 2014 at Walkar Hall, Ahmedabad Cantt for redressal of grievances of Defence Pensioners, including Defence Civilians residing in the state of Gujarat. The Adalat was held under the aegis of the Controller General of Defence Accounts (CGDA), New Delhi in consultation with the Ministry of Defence. The Adalat was inaugurated by Shri Banwari Swarup, Addl CGDA. Brigadier Sanjay Nand, Dy GOC, HQ 11 Infantry Division was a special Guest of Honour.

Senior Officials present on the occasion were Ms. Manjula Mathur, PCDA(SC), Pune; Dr G D Pungle, PCDA(P), Allahabad and Shri Rajiv Ranjan, IFA(SWAC), Gandhinagar. Officials from the three Services HQrs, from within the department, Public Sector Banks, Treasuries and other Executive authorities too were present during the Adalat.

The Adalat received a good response and 250 applications were received, out of which 78 cases were settled on the spot. The remaining 172 cases are being taken up with various agencies for submission of claims/documents/clarifications.



## DEFENCE FINANCIAL MANAGEMENT COURSES



*Faculty and participants at DFMC, Udhampur*

- A five day DFMC for 20 Army Officers, from Lieutenant to Colonel, of Eastern Command HQrs, Bengal Area and ARTRAC was conducted from 17th to 21st November, 2014 at RTC, Kolkata. The course was inaugurated by Lieutenant General Raman Dhawan, VSM\*\*, GOC Bengal Area. The faculty comprised of senior officers from DAD, Army and MES.



*Faculty and participants at DFMC, Kolkata*

Major General K Eswaran, MG EME, HQrs Eastern Command, Kolkata was the Chief Guest during the valediction.

- A Defence Financial Management Course for fifty-one Army Officers was conducted by PCDA (Northern Command), Jammu at NSOI, Udhampur from 24th to 28th November, 2014 in collaboration with HQ NC. Attended by middle level officers of Indian Army who are involved in financial decisions taken at various levels, the course was inaugurated by Major

General S S Saluja, MG AOC NC.

Shri Upendra Sah , PCDA (R&D), New Delhi, Shri R K Singh, IFA (Coast Guard), New Delhi , Colonel Sameer Verma from FP Directorate of Army HQ and other IDAS officers were the faculty for the course. Officers from various Corps of Army also made presentations on financial activities in their respective branches. Shri N Neihisial, PCDA (NC), Jammu delivered the valedictory address. Shri Anil



*DFMC at CENTRAD, New Delhi*

Pratap Rai, SM, VSM, GOC 71 Sub Area gave out certificates to the participants.

- A three day Defence Financial Management Course for thirty-eight Army Officers was conducted at CENTRAD, Brar Square, New Delhi from 26th to 28th November, 2014. The course was inaugurated by Shri N R Dash, Addl CGDA . On the concluding day the participants were given certificates.



*Faculty and participants at DFMC, Meerut*

- A DFMC was conducted for 35 officers from various units/formations of Western Command at Meerut from 1st to 5th December, 2014. The course provided an insight of Defence Accounts Department and finance management related issues by senior level faculties drawn from within the department as well as Army authorities.
- A DFMC for 29 Army officers of Eastern Command was held from 15th to 19th December, 2014 at 222 ABOD by CDA, Guwahati. The course was inaugurated by

Major General Niraj Pathak, GOC, HQ 51 Sub Area. The valedictory session was handled by Shri T K Hangzo, IFA HQ EAC.



*Faculty and participants at DFMC, Guwahati*

## JOINT CONFERENCE AT WAC, NEW DELHI

A joint conference of Local IFAs and AOCs of all units under jurisdiction of Western Air Command (WAC), New Delhi was held on 8th December, 2014.

The inaugural session of the conference was presided over by AOC-in-C Air Marshal S S Soman, AVSM, VM, ADC. Shri Banwari Swarup, Addl. CGDA; Shri D BK Reddy, PIFA (Air); AVM M K Malik, AVSM, VSM; AVM Kuldeep Sharma, AVSM, VSM; Ms. Alka Arora, IFA, WAC, AVM P Kharbanda, VSM, Air Commodore N V Srinivasa Rao, Local IFAs, AOCs and other officers of units dealing with procurement attended the conference. Various issues related to procurement like common discrepancies noticed during scrutiny of proposals were discussed. Deliberations on details like conservancy services, sports infrastructure, effective participation in



*Joint Conference at WAC, Subroto Park, Delhi*

PNCs and posting of dedicated IFAs too were held. Stress was laid on proper documentation, careful preparation of proposal and continuous dialogue between IFAs and executive.

## AOs GEs CONFERENCE

A one day conference of 21 AOGES/AAOGES under the jurisdiction of CDA(Army), Meerut was organized. Issues related to audit and payment functions of AOGES were discussed and implementation of 'Project Vishwak' was also taken up as special topic of discussion.

## ANNUAL GENERAL MEETING OF NIFM

The 20th Annual General Meeting of National Institute of Financial Management, Faridabad was held on 19th November, 2014 at North Block under the chairpersonship of Shri Arun Jaitley, Union Finance Minister. CGDA is a member of the society and the meeting was attended by him.

## UPDATION OF PENSION MANUAL

OM Part VI - the manual for working of PCDA (Pension) Allahabad which was last revised in 2006 has now been updated/revised in October, 2014. The Manual comprises of five volumes:-

Volume I	Admin and other sections
Volume II	Grants and Civil
Volume III	G-I Military (Officers)
Volume IV	Grants (PBORs)
Volume V	Audit

## 64 SQUARE SONATA

### Navin Kanna triumphs



T.U. Navin Kanna.

**CHENNAI:** T.U. Navin Kanna, with seven points from nine rounds, emerged winner at the Dhanalakshmi College of Engineering National youth (under-25) chess championship, here on Friday.

After a four-way tie for the top spot, Navin, with a superior tie-break, edged out top seed P. Shyam Nikil, S. Ganesh Babu, and P. Saravana Krishnan. Shyam Nikil settled for the runner-up spot, while Ganesh Babu finished third.

**The results: Final placings: 1-4:** T.U. Navin Kanna, P. Shyam Nikil, S. Ganesh Babu, P. Saravana Krishnan (all Tamil Nadu) 7 points; **5-7:** B. Kumaran, S. Nitin (both TN), N. Krishna Teja (Andhra Pradesh) 6.5; **8-10:** V.A.V. Rajesh (TN), Hemant Sharma (Delhi), C. Sai Vishvesh (TN) 6.

*Paper Clipping recording the win*

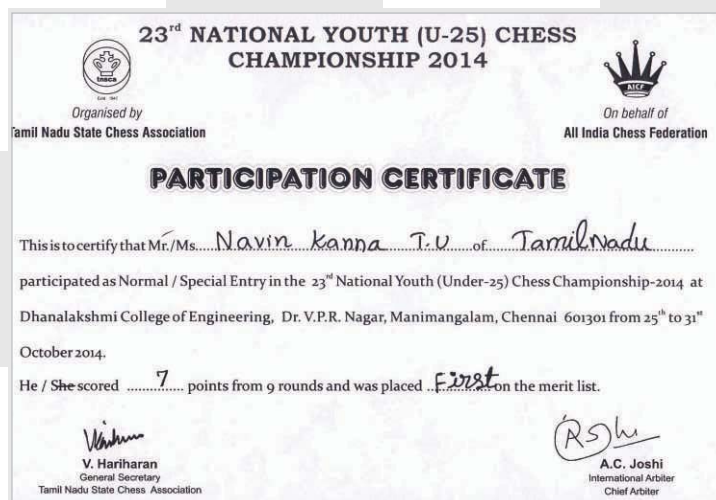
Shri Pradeep Tiwari, Auditor from CDA (Air Force), New Delhi participated as member of Ministry of Defence team, in an Inter-Ministry Chess Tournament organized by Central Civil Services Cultural and Sports Board from 13th to 22nd October, 2014 and won the gold medal for Rapid Chess Championship and the silver medal for Individual Chess Championship. He also got the first Board Prize in team event. His outstanding efforts helped the Ministry of Defence clinch the trophy after a gap of 18 long years. His total medal tally comprised of 3 golds



Shri Pradeep Tiwari

and a silver medal.

Shri T.U. Navin Kanna, Auditor from CDA, Chennai emerged as the winner of the 23rd National Youth U-25 Chess championship held at Chennai from 25th to 31st October, 2014.

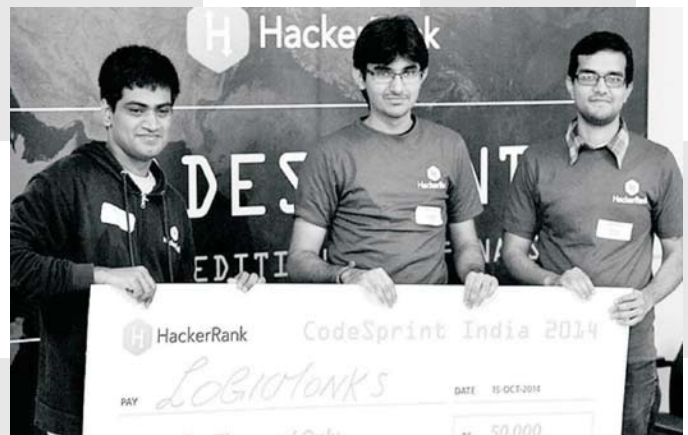


*For Keepsake: U-25 National Champion's Certificate*

## HACKERRANK'S "CODESPRINT INDIA 2014"

HackerRank—the platform for technical assessments, conducted one of India's biggest coding contests 'CodeSprint India 2014' in Bengaluru with a cash prize of 50,000. Shri Priyank Bhatnagar, an NIT Allahabad student, son of Shri Ashok Bhatnagar, SAO in the Office of PCDA(CC), Lucknow won the competition along with another fellow participant.

The winners will get to spend some time with Steven Skiena, a distinguished Teaching Professor of Computer Science at Stony Brook University, New York. They will receive certificates from American businessman Shri Vinod Khosla and would have an opportunity to apply to top tech companies in the US like Palantir, Quora, and RocketFuel. The build-up for the coding contest started a month ago on 13th September, 2014 with a participation from over 8,000 teams.



Winners of CodeSprint India 2014

## VIGILANCE AWARENESS WEEK

As per the instructions of the Central Vigilance Commission, the apex integrity institution of the country, Vigilance Awareness Week 2014 was observed across the Defence Accounts Department from 27th October to 1st November, 2014. "Combating Corruption -Technology as an enabler" was the theme of this year's week. Vigilance related banners and posters were displayed and officers and staff were administered the pledge on 27th October, 2014 at 11:00 am. Messages from the President and Prime Minister of India too were read out. Theme-centric debates and essays were organized at offices of PCDA(WC), Chandigarh;

PCDA (P), Allahabad; PCDA, Bengaluru; PCDA (CC), Lucknow and CDA, Secunderabad. Shri G S Sood, PCDA (WC), Chandigarh exhorted his organization personnel to lead an ethical life which would not only give higher happiness to them but would also bring about better governance in public functioning. Shri S K Choudhary, CDA, Jabalpur directed the OA cell of his organization to evolve a suitable mechanism to deliver services to their clientele on FIFO basis without manual intervention. A poster competition on the topic, "India Against Corruption" to was organized at the Office of PCDA, Bengaluru.



*Shri G.S. Sood, PCDA (WC), Chandigarh addressing during the Vigilance Awareness Week*



*Debate competition at CDA, Secunderabad*

## WELFARE MEASURES

Ms. Manjula Mathur, PCDA(SC), Pune inaugurated a garden-cum-children park within the DAD residential complex on 1st October, 2014 and a creche within the office premises of PCDA (SC), Pune on 24th November, 2014. This fulfilled a long standing demand of female working personnel.



*Ms. Manjula Mathur, PCDA (SC), Pune inaugurating the Garden-Cum-Children Park*



*Inside the Creche*

## WORKSHOP ON FINANCIAL MANAGEMENT AND IFA SYSTEM

A two day workshop on financial management and IFA system for 50 officers from Army, Navy, Air Force and Coast Guard of Andaman Nicobar Command was conducted from 29th to 30th December, 2014. The course was inaugurated by Shri N R Dash, Addl CGDA and the valedictory address was delivered by Major General P K Siwach, Chief of Staff, HQ (ANC).



*Group Photograph of the Workshop at Port Blair*

### IN THE NEWS PRINT



**Manohar Parrikar**  
Defence Minister

#### EVOLVE POLICY TO REDUCE LITIGATION IN--SERVICE MATTERS: PARRIKAR TO OFFICIALS

Defence Minister Manohar Parrikar today told officials of his ministry to evolve a policy for reducing court cases in service matters, including pensions, while reiterating his commitment for the early implementation of one rank-one pension for the armed forces.

In a message on the occasion of the Good Governance Day today, he said, minimalisation of litigation is a priority and that issues of cantonments pertaining to land management and civilian interface should also be resolved without delay.

"This ministry is committed to early implementation of one rank-one pension for the armed forces and measures are being taken for it," an official statement said here. Recently, the Congress had raised the issue in Parliament charging the government of ignoring the issue even though allocation was made in the interim budget presented before the General Election.

Earlier this week, BJP leader Subramanian Swamy met the Defence Minister urging its early implementation. He said it was the party's election promise made during the Bhiwani rally by Prime Minister Narendra Modi. While the outgoing UPA government allocated Rs 500 crore in February, the NDA doubled the amount during the presentation of

its first Budget.

Expressing pride that his ministry was joining the occasion aimed at bringing transparency and accountability in its working, the Defence Minister said greater emphasis was being given to the use of technology in order to make the system prompt and efficient and to bridge the divide between the government and the citizens.

The ministry, he said, has adopted a number of Good Governance initiatives like promoting e-governance, e-procurement, biometric attendance, Jeevan Pramaan, digitisation of records, online disposal of public grievances and use of online monitoring of the status of court/tribunal/NHRC cases. An intra-MoD portal has been developed for supporting these applications in the ministry.

On the work of digitisation of land records, a process was initiated, some three years ago, after the controversy over the allocation of land for Adarsh building had surfaced. The minister said the Directorate General of Defence Estates has made good progress in digitising the records.

In addition, the history division of the ministry has also digitised war records and the mission included digitisation of other records like recruitment rules and civil lists that would be placed on placed on the ministry website soon.

## SWACHH BHARAT ABHIYAN COMPLETE ELIMINATION OF MANUAL SCAVENGING: AN URGENCY



**SANJEEV KUMAR, IDAS**

Joint Secretary,

Ministry of Social Justice and Empowerment

The Prime Minister launched the "Swachh Bharat Abhiyan" on 2nd October, 2014 with an objective to initiate a massive cleanliness drive and to complete it by October, 2019- the 150th birth anniversary of Mahatma Gandhi. Complete elimination of insanitary latrines and manual scavenging is, inter alia, an urgency to realise this dream.

The Prohibition of Employment as Manual Scavengers and their Rehabilitation Act, 2013 (MS Act 2013) a Central Act enacted by the Parliament in September, 2013 defines manual scavenging as:-

"Manual scavenger" means a person engaged or employed, at the commencement of this Act or at any time thereafter, by an individual or a local authority or an agency or a contractor, for manually cleaning, carrying, disposing of, or otherwise handling in any manner, human excreta in an insanitary latrine or in an open drain or pit into which the human excreta from the insanitary latrines is disposed of, or on a railway track or in such

other spaces or premises, as the Central Government or a State Government may notify, before the excreta fully decomposes in such manner as may be prescribed, and the expression "manual scavenging" shall be construed accordingly".

The legislation reflects the urgency and importance accorded by our law makers to put an end to this extremely inhuman practice in all its dimensions in a time-bound manner. It also intends to restore human dignity, to all those precious lives who have been forced to engage themselves in this abhorrent activity, as *fait accompli*. Extreme poverty, existence of insanitary latrines in large numbers and lack of awareness and sensitivity contributes in perpetuation of manual scavenging.

There are several curses associated with manual scavenging. It is not only inhuman, degrading and highly indignified, but has also been considered as the root cause of "untouchability". Our constitution makers were fully aware of the necessity to wipe away the darkest spot of 'untouchability' from the Indian social horizon, which found its succinct expression in Article 17 of the Constitution as follows:-

"Untouchability" is abolished and its practise in any form is forbidden. The enforcement of any disability arising out of "Untouchability" shall be an

offence punishable in accordance with law."

It was, however, realised in 90s that unfortunately there was existence of a large number of dry latrines in the country which were serviced by human beings. It was realised that two factors viz. abject poverty of the manual scavengers and conducive environment i.e. existence of dry latrines were the main causes behind continuance of manual scavenging. Attempts to address the problem were made through following legislative and administrative measures:-

- (i) Enactment of Employment of Manual Scavengers and Construction of Dry Latrines (Prohibition) Act, 1993; and
- (ii) Launching of National Scheme for Liberation and Rehabilitation of Scavengers (NSLRS).

It was a two-fold strategy. The 1993 Act prohibited manual scavenging in dry latrines and made it an offence. The NSLRS provided financial assistance, to those engaged in this practise, for taking up alternative occupations. In all, 7.70 lakh manual scavengers were identified between 1992-2005. Out of these 4.23 lakh availed financial assistance under NSLRS. Another drive was launched from 2007 onwards to identify the remaining manual scavengers, if any. As a result 1.18 lakh manual scavengers were

identified till June, 2010. Out of which 78,941 eligible and willing were provided financial assistance under the Self Employment Scheme for Rehabilitation of Manual Scavengers (SRMS), a successor Scheme to NSLRS.

In the meantime, House-listing and Housing Census 2011 conducted by the Registrar General of India showed that there were still a large number of households (about 26

country. SKA also filed a public interest litigation in the Apex Court which highlighted the necessity to take urgent measures to root out this inhuman practise in totality.

Keeping in view the gravity of situation, the then President of India had, in her address to the Parliament on 12th March, 2012 announced, inter alia, as follows:-

“My government will

2013 came into force on 6th December, 2013 about 12,000 manual scavengers have been identified across 13 States. 4.98 lakh insanitary latrines have been reported in 8 States/UT, out of which 1.14 lakh have been demolished or converted in to sanitary latrines. Work is still in progress.

However, there is a long way to go, for complete elimination of this unacceptable and undignified



lakhs) in the country which were having insanitary latrines. Several reputed non-governmental organizations, prominent among them being the:-

- (i) Sulabh International Social Service Organisation,
- (ii) Safai Karamchari Andolan (SKA) and
- (iii) Garima Abhiyan

also reported a large number of manual scavengers in the

introduce a new Bill in Parliament for eliminating manual scavenging and insanitary latrines. This will also provide for proper rehabilitation of manual scavengers in alternative occupations so that they are able to lead a life of dignity”.

As a swift measure, the Government took a firm decision to enact another strict law covering all types of insanitary latrines and situations which give occasion for manual scavenging. After the MS Act,

occupation. Apex Court in its judgment dated 27th March, 2014 has emphasized the necessity of effective implementation of MS Act, 2013. All members of civilized society have to join hands to ensure that there are no insanitary latrines in their own houses and in their vicinity. It is to be fully internalized that each and every human life is precious and has to be illuminated by observing the cardinal principles of our Constitution, “Justice, Liberty and Equality”.

## MY DAYS IN RASHTRAPATI BHAVAN



**RASIKA CHAUBE, IDAS**  
PCDA (CC), Lucknow

I was asked to reminisce my days in Rashtrapati Bhawan and I do it with immense gratitude to the almighty and to all those who propelled me into the portals of the mansion 'non pareil'. My relocation from West Block V, R K Puram, where I was Dy CGDA (Audit), to Raisina Hills as IFA to the President of India was monumental and undoubtedly I was overawed. Walking through the precincts of the high security Lutyens' marvel, uninhibited, unchecked has its own thrill and I feel privileged that my

career steered itself through this course.

The designation was impressive and so was the job content; but I felt there was still some room more. Moreover, for an officer of Indian Defence Accounts Service, who is used to handling budgets of hundreds and thousands of crores, dealing with a budget which could be counted on one's fingers was difficult to digest. I was determined to be proactive and reach out. Moving out of the confines of the job description prescribed for an FA in the business rules was not difficult. All that was needed was the confidence to take

on areas where one had never ventured and believe me there were opportunities galore.

The two Presidents I worked with, entrusted me with diverse assignments which ranged from Art and Culture to Women Empowerment, from Dryland Farming to 'Roshni'- An Environment Management Initiative, from leading business delegations abroad to being an MR for obtaining ISO 14001 for Rashtrapati Bhawan –the first sustainable Urban Habitat. The most gratifying was



*One from the family scrapbook :Pictures of Lord Linlithgow (1936-1943) with his granddaughter at Rashtrapati Bhawan, the then Viceroy's House*



22/3/08

Dear Mrs Chaube

The photographs from Rashtrapati Bhawan have arrived and both my sister and I are totally, totally thrilled. They are brilliant.

Over and above I would like to try and express how very grateful both my sister and I were for the effort and kindness you went to in order that we could make the visit that afternoon, I am sorry that it was such a knife-edged affair on timing but if you could have seen the look on my sister's face when we arrived I promise you would have appreciated how much it meant. She might not have remembered the state rooms that well ( I think aged 4 when she left she was not welcome there !) but the gardens suddenly came back to her and I am not exaggerating when I say it was a very emotional moment for her now aged 68 to see them once again, possibly even more understandable in light of the fact I do not think she has travelled outside Europe since.

Thank you, thank you for all your kindness and help, my thanks as well to your brilliant photographer and to our wonderful guide who after we looked at each other for a few moments realised we were recreating a friendship from two years ago on my last visit! He was so kind to us and even took us into the rooms my grandparents would have used over sixty years ago and which I had not been privileged to see for forty years. Please pass him all my best wishes and my sincere hope to see him the next time I am lucky enough to visit Delhi, hopefully as ever within the next three years or so. My love for India seems to bring back so many times.

Once again my most sincere thanks for so much kindness and help,

With all best wishes

*Linlithgow*

The Marquess of Linlithgow

*Gracious Acknowledgement : Letter of thanks from the Marquess of Linlithgow to Ms. Rasika Chaube, then FA to President of India and now PCDA (CC), Lucknow*

preparing the draft vision document for the socio-economic empowerment of women; which later went on to become the blueprint for the Ministry of Women and Child Development before they formally launched a mission for the empowerment of women. It was equally challenging to organize a pan-India workshop on dryland farming with the National Rainfed Area Authority and sensitize the business community about the need for Farmer-Industry partnership. Leading business delegations abroad was most time consuming but nonetheless satisfying; the first delegation barely had 45 representatives from the business community whereas the last had 109. Within months of becoming



a part of the Rashtrapati Bhavan I became the official compere for nearly all functions which ensured my connect with invariably every function-ceremonial or otherwise.

While fulfilling my responsibilities in the highest office I brushed shoulders with artistes of immense repute. I recall the day when Pandit Jasraj sat in my office and sang 'Allah Om', when Javed Akhtar scripted the lyrics of 'Tiranga' sitting



*With US President Mr. Barack H Obama,*

across my table, when I conducted shehnai maestro Ustad Bismillah Khan's last public performance before he was laid to rest and when Shankar Mahadevan and Sivamani practised for a performance in the Mughal Gardens with me as the sole audience. These were humbling moments and I relive them with the respect they deserve.

Heads of State were regular visitors to the Rashtrapati Bhavan and the core team of the President of India



*With Myanmar President He U Thein Sein*

had the privilege of being introduced to them. Of the many dignitaries, I had the privilege to meet, there are definitely a few favourites :US President Barack H. Obama and his spouse Michelle Obama, Russian President Vladimir Putin, King of Bhutan His Majesty Jigme Khesar Namgyel Wangchuk, erstwhile US President George Bush and erstwhile Brazilian President Luiz Inacio Lula da Silva. The modesty with which they met us and gave us time is worth emulating.

Rashtrapati Bhavan is history concretized; every nook and corner has a story to tell. The Cabinet Room where Secretary to the President took his weekly meetings was where Partition of India was discussed. The Joint Secretary's room was where Edwin Lutyens lived and operated from. The Family Wing where the Presidents live now was where the Governor Generals resided till 1947. I recollect the day when I was asked to escort Marquess of Linlithgow, the

grand daughter of Lord Linlithgow who was the Governor General of India from 1936-1943. It was an overwhelming experience and I greatly treasure the letter she wrote to me thereafter and her photograph along with her grandfather Lord



*With Bhutanese King HM Jigme Khesar Namgyel Wangchuk*

Linlithgow in Rashtrapati Bhawan (taken in 1943) which she sent from her personal collection.

There are some other memories which come to the fore as I reflect on my days in Rashtrapati Bhawan. Our visit to Bhutan to attend the wedding of the King of Bhutan ; witnessing the 20- 20 World Cup and then meeting the entire team; releasing three books—two on the cultural events held at Rashtrapati Bhavan and one on the



*With the then Brazilian President Luiz Inacio Lula da Silva*

then President herself –"Pratibha Devisingh Patil : An Inspirational Journey". Each moment has been challenging but unique in its own way; after all it's not easy to operate in a set-up which is referred to as the 'Zero error environment'.

I feel nostalgic as I reflect about my association with Rashtrapati Bhawan. I never realised how beautiful the memories are and how much I cherish them.

## INTEGRATED FINANCIAL ADVISER-AT THE CROSSROADS



**ROZY AGARWAL, IDAS**  
IFA (SNC/SAC), Kochi

As my vehicle approached the main gate of Naval Base, Kochi displaying the sign board of IFA Southern Naval Command, it was flagged down for the umpteenth time by the DSC guard. I fumbled to fish out my Identity card to establish the credentials once again. In the meanwhile, the DSC guard walked closer to the rear window, lowered himself and peeped menacingly. Just when I was wondering how to satisfy him, what he said next took me by surprise – “Sir, yeh IFA kaun hota hai”. As I tried to explain the nuances of the role of IFA, the DSC guard looked blankly at me, entirely un-convinced. Shifting gears, I explained that IFA has some remote connection with disbursement of their pay and allowances. Almost immediately the face of the guard lit up and he acknowledged – “Accha Sir, aap IFA mein CDA ka kaam karte hai”. With a crisp salute, he allowed the vehicle to saunter past, but left me wondering on the identity of the IFA in the field.

The incident as narrated above though entirely passable and unworthy of mention, does throw up a larger issue on the relevance or the growing irrelevance of the IFAs positioned in defence establishments. While the executives acknowledge the payment (PCDA/CDA/AAO) and the audit (LAO/NLAO) authorities being

the face of the Department for decades, the fledgling IFA has to establish its' identity at every level and repeatedly across defence establishments. The role and significance of IFA is questioned in every forum, discussion and debate held at different levels of executive hierarchy in defence forces. The very identity of the IFA is at crossroads. Far from being an Integrated Financial Adviser, the acronym IFA is today becoming synonymous with Irrelevant Financial Adviser or I Finally Agree. Even after almost a decade of functioning of the IFA system, the IFA continues to be considered as a rank outsider in the defence formations – one who has been imposed upon them and is the biggest impediment in the functioning of units in the field. The advice of the IFA is taken grudgingly and at times ridiculed for not being sensitive enough to the requirements of the field formations. The IFAs are regularly advised or rather browbeaten to be more positive in their appreciation and to refrain from acting as auditors. The integration with the executive authorities remains a mere concept, as far from considering the IFA as part of a Command and formations, the IFAs are treated with indifference and at times have to face hostile situations. The defence units are content and at ease with doing business with the payment and audit authorities and consider IFAs as an unnecessary and avoidable adjunct.

While the concept of IFA system requires integration and co-location with the executives, a certain degree of independence and self-sufficiency is necessary for maintaining professional integrity. In the present

IFA set up, the IFA is riding on two boats – on the executive for day to day functioning and for pay and allowances and on Proforma Controller for other associated matters. As a result, the IFA remains on shaky grounds perennially. Any advice which is not palatable to executive authorities ends up in squeezing the infrastructure requirements of IFA. Even the Proforma Controllers miss no opportunity to stall the rightful claims of the IFA officers. The IFA continues to suffer the tantrums of such authorities and gets battered regularly for not toeing their agenda. At number of stations, even where the IFA is the only SAG level officer of the Department, there is no co-ordination between the DAD offices, which appear to be working against each other. The feeling and pride of belonging to one department is clearly missing in field offices due to sustained differences between offices and officers. Such a discord, much to the glee of the executives, is doing no good to the image of the department as a whole.

It is a matter of great pride that despite all round constraints both from within (Proforma Controllers) and outside (the clients), the IFA juggernaut continues to roll and IFAs are rendering professional financial advice irrespective of varieties of arm twisting. However, there are signs of stress and desperation in the present functioning of IFA system which need to be addressed early lest the proverbial chord ruptures leading to all round dissatisfaction and conflicts.

The way ahead is simple – to enable and empower the IFA to carry out its mandated task of rendering professionally sound financial advice

to the executive authorities. Firstly, declare IFA as independent DDO at par with PCDA/CDA vested with all powers to draw pay and allowances and to incur expenditure for smooth conduct of official business in the IFA offices. Secondly, vest IFA with adequate financial powers and budget to meet their day to day infrastructure requirements like office equipment, stores, furniture, stationery, IT assets, hiring of Data Entry Operators, vehicles etc. and also to release payments as DDO. This will greatly reduce the dependence of IFA on the Command/Executive authorities. Thirdly, the senior most SAG level officer including the IFA in a station be tasked with the responsibility of coordinating the activities of all DAD offices in the station especially for housing, DARC and welfare activities etc. to bring in better bonhomie within the DAD staff. Fourthly, there is an urgent need to share information between the IFA and the audit

authorities for strengthening scrutiny mechanism on cases involving financial implications. Fifthly, an institutionalized and a structured mechanism needs to be put in place for regular interactions and dialogue - both between the IFAs and between IFA and CFA for sharing best practices, for conflict resolution and to put in place ways to bring in greater transparency, equity and objectivity in public procurement process.

The IFAs are looking to re-impose their identity and authority in the field formations. In the present scenario, they have to play ball with the overpowering executive authorities who carry the impression that the IFA is ultimately supposed to agree with them after making a few noises here and there. This has to be upturned to make the IFA an integrated, yet a professionally independent authority who acts as a real watchdog of public monies on the ground. The position, role and relevance of the IFA has to be

more clearly enunciated vis-a-vis the Defence forces to make any worthwhile impact on prudent and financially sound exercise of delegated financial powers.

A sizable number of officers and resources of this 268 years old Department are currently deployed on IFA stream. The IFA is the first interface of Services with DAD – the image and proficiency of the Department will be fashioned by the effectiveness and efficiency of the Financial Advise functions. The IFA in years to come will be the engine of the Department. It's time the engine is packed with enough fire power – the rest will follow.

And yes, I foresee that in the near future the vehicle of IFA, SNC will saunter past the security guards with recognition due to the office of IFA (like any other senior functionary of the Command) and will not be subjected to unnecessary questioning time and again.

## OUR CHILDREN : ISSUES AND WAY FORWARD



**TABISH SHAMS, IDAS**  
ACFA(Fys.), Kanpur

With a Nobel Prize for Shri Kailash Satyarthi, completion of 25 years of UN convention of child rights [UNCRC], a cursory glance at this auspicious time upon the statistics would be enough to empathise, ponder and make all out efforts to fulfil our commitments towards protection, betterment and enriching

the lives of our most precious asset: Our Children.

There are over 447 million children under the age of 18 in India. Around two million children die from preventable diseases every year. An estimated 400,000 of those under five die every year of diarrhoea. Around half of the deaths of Indian children are due to malnutrition, which is more common in India than in Sub-Saharan Africa.

The school attendance rate is low- only 72 per cent of children between the ages of six and ten attend primary school. Child labour is a conspicuous problem, with around 12 per cent of children between the ages of 5 and 14 involved in child labour. The figure for

children with HIV/AIDS is also growing.

Girls and especially girl child are in a particularly vulnerable situation as they are more likely to be victims of infanticide, skewed healthcare and lack of social empowerment. In some states like Bihar, Mizoram, Rajasthan and Uttar Pradesh, 60 per cent or more of girls drop out of primary education. Child marriages are also common: 47 per cent of children are married under the age of 18, with the number in rural areas nearly double that of urban ones.

### The Indian Government's Response

The national policy for children was adopted on 22nd August, 1974 to provide adequate services to children for their physical, mental and social

development. A national charter for children was adopted on 9th February, 2004 embodying the government's commitment towards child rights and protection from abuse and exploitation. A number of initiatives like the Integrated Child Development Scheme (ICDS), Integrated Child Protection Scheme (ICPS), National Creche Schemes etc. were launched. Laws for adoption agencies too were set-up to be a point of reach and resuscitation but still the coverage/infrastructure, application and response leaves much to be desired.

### GROWING CHALLENGES

As conflicts and global commons like environment, pandemic become accentuated, children are deemed to be most affected of all refugee/wanting populations. Some 15 million people were internally displaced owing to natural disasters in 2011. India was ranked as the 7th most environmentally hazardous country by a study comprising of scientists from Princeton and Harvard University.

### SOS VILLAGES AND OTHER MODELS

The first SOS village was started by Hermann Gmeiner in 1949 in Imst, Austria to provide education, alternate childcare and adoption of displaced/orphaned children by SOS mothers-their adopted guardians". With the concept of adoption of villages becoming successful, efforts of community based approach were acknowledged.

In former USSR, special colonies for vulnerable children under the charge of local apparatchiks were constructed to cater to their well being and development of

social/vocational skills was put in place. A similar exercise exists in USA owing to the wide social security network. The Scandinavian countries routinely monitor child development and are one of the largest spenders on children/juvenile populations in the world. In India, Balgrihas and a network of ancillary systems were developed to address such issues.

The Indian Armed Forces' welfare measures exist on a large scale for orphaned children of soldiers.

### WAY FORWARD

- Spending on children's education and allied needs to be

well-being and special programmes for vulnerable children with the help of MSME's and corporate side

- A mandatory 0.5 % of corporate social responsibility {CSR} can be earmarked for children and juvenile programmes
- Environmental impact assessment [EIA]: while granting clearances and capacity-creation, children/juvenile population factor too to be made a part of the same
- Capacity building programmes: PPP based or stand-alone apprenticeships and awareness drive by the NDMA and other agencies for greater understanding of child rights and issues to be taken up
- Greater international participation, data sharing and voluntary/community based approach and formation of systems for risk aversion to be built and taken forward

At a time when we are commemorating the

125th birth anniversary of 'Chacha Nehru', nothing can be more befitting than to have a greater focus and sensitisation of this urgent issue. Our children are our 'demographic dividends' and if we want to realise our 'Make in India'; if we want to hold aloft on the world stage with pride of all ideas, ideals and to set examples and exemplify things that are 'Made in India' then nothing can be the best investment than to invest in our future: "Our Children".

*"Your children are not your children.  
They are the sons and daughters of Life  
longing for itself.  
They come through you but not from you,  
And though they are with you, yet they  
belong not to you.  
You may give them your love but not your  
thoughts.  
For they have their own thoughts.  
You may house their bodies but not their  
souls"*

*Khalil Gibran*

enhanced and channelised suitably in proportion to GDP needs

- Special cell for the strengthening, monitoring and continuous updation of delivery systems for nutritional, educational and risk appraisal ought to be mooted cutting across ministries
- Strengthening of laws related to sex determination, child marriages and child adoption
- Vocational education, the 'nayi-taleem', of linking education to physical labour and

## HAPPY NEW YEAR



**RAKESH KUMAR, IDAS**

Chief Vigilance Officer, Hindustan Copper Limited, Kolkata

Welcome to "Happy New Year,"  
Time to meet near and dear;  
Also time to party and celebrate,  
The day is really great.

But is this the only thing to do on the occasion ?  
Don't we need to think about nation ?

For many this day is another day without roof and  
food

Is this dichotomy not very crude ?  
But we need not be pessimistic,

Neither we need to take any action drastic.

All we need to do is to make a resolve,  
In what way can we contribute for the problems to  
solve.

Most of the times this can be only by doing one's duty  
with dedication,

This in itself is a great service to society and nation.  
After this one can think what one can do in addition,  
Even little service to society can be great  
contribution.

Society is nothing but an extended family,  
It is great pleasure to see people around you living  
happily.

The joys of celebrations will multiply,  
If we help even one to overcome cry.  
Therefore let's take a pledge on this day,  
Do something for the society in any way.

This does not require any great effort or organisation  
But this is real new year lasting celebration.

## सुलभ



**fujkj jatuj yskk vf/kdkjh**

स्थानीय लेखा परीक्षा कार्यालय(बी), दिल्ली छावनी

विकास के साथ कदमताल करता आज गाँव है,  
दशा व दिशा बदलने को बेताब आज गाँव है।  
शहर और गाँव के बीच पाटने को खाई,  
विकास की गति ने हर ओर है दौड़ लगाई।।

अनंत आवश्यकताओं में मूलभूत की प्राथमिकता,  
'सुलभ' ने कराया अहसास और बतायी इसकी महत्ता।  
सुलभ हो जन-सुलभ सुविधायें समाज के आमजन को भी,  
'सुलभ' ने है इसका उठाया बीड़ा और बखूबी निभाया भी।।

कस्बा हो या शहर 'सुलभ' होता सबको सुलभ,  
शोषित, वंचित, दीन-हीन सबके साथ हर जगह होता 'सुलभ'।  
'सुलभ' के प्रकाश ने कई रास्तों को रौशन किया,  
हजारों लोगों के जीवन में प्रकाशित किया इसने दिया।।

सोच था सुलभ पर 'सुलभ' ने उसे और सुलभ किया ,  
हर जन की आवश्यकता को है इसने एक सुंदर कलेवर दिया।  
बिना शोर 'सुलभ' ने यह अद्भुत क्रांति किया ,  
भारत भूमि की अवधारणा को विस्तृत नभ दिया।।

संदेश यह 'सुलभ' का पुष्पित, पल्लवित होता रहे,  
चहुँ ओर फैले प्रकाश, दिग-दिगंत दीप्त होता रहे,  
हर लोगों के कर्मक्षेत्र में फैले 'सुलभ' का उत्तम विचार,  
हो सजग हम सब और जरूरत मंद के लिये हो 'सुलभ'  
सर्वत्र।।

## यादें



विजय कुमार, भा.र.ले.से.  
एकीकृत वित्तीय सलाहकार, लखनऊ

बिछड़ कर तुमसे  
सोचेंगे ये हमने क्या खोया, क्या पाया  
तुम्हारे प्यार में  
फुर्सत की तन्हाईयों में  
करेंगे हर पल का हिसाब  
जो गुज़रा साथ तुम्हारे  
और  
जो गुज़र न सका  
साथ तुम्हारे  
फिर कभी जब होंगे हम  
दरिया किनारे  
याद आएंगे वो हर पल  
जो बिताए हमने  
साथ तुम्हारे दरिया किनारे  
जब तुम थे साथ हमारे  
वन से दूर, सबसे दूर  
पास हमारे  
सोचता हूँ, क्या फिर  
हम मिल पाएंगे  
या, बस यूँ ही  
याद करते रह जाएंगे  
तुम चली जाओगी अपनी दुनिया में  
रह जाएंगे फिर हम अकेले  
सिर्फ़ साथ होंगी  
मेरी तन्हाईयाँ, मेरा अकेलापन  
दूर जाकर ही अक्सर  
होता है ये अहसास  
हम कितने थे दूर  
और  
कितने थे पास-पास  
बिछड़ कर तुमसे  
सोचेंगे ये हम  
क्या खोया क्या पाया  
तुम्हारे प्यार में ।

## आग

एक घिसटता हुआ  
हड्डी नुमा बूढ़ा "आदमी"  
लगँड़ाती हुई टाँगें  
एक हाथ में लाठी के सहारे  
लटका हुआ शरीर  
दूसरा हाथ फैलाए हुए  
रेल के डब्बे में "कुछ" पाने की तलाश में  
पेट की आग जल रही थी  
ऊर्जा पैदा कर रही थी  
जिससे कि  
हाथ मजबूती से लाठी को पकड़ सके  
और लड़खड़ाती टाँगों के सहारे  
पिंजर बढ़ती रहे और  
दूसरा हाथ फैला कर  
कुछ माँग सके पर  
दुत्कारों उसे आगे बढ़ाती हैं  
तभी उसके हाथ में  
एक रुपया का सिक्का गिरता है  
बूढ़ा थम जाता है  
आँखें उठा कर देखता है  
हाथ भी उठ जाते हैं, दुआएँ देते हुए  
आगे बढ़ने की ऊर्जा  
समाप्त होती है  
बूढ़ा "लकड़ी" खरीदता है  
पेट की आग में डालने के लिए  
आग नहीं बुझती  
कुछ और जल उठती है  
और कुछ ऊर्जा पैदा करती है  
टाँगें, लकड़ी सब घिसटने लगते हैं  
और फैलाए हुए हाथ  
कुछ और "लकड़ी" की तलाश में  
जिसे झोंका जा सके  
पेट की आग में  
और ऊर्जा पैदा की जा सके  
भीख माँगने की तलाश में।

## गुज़रते हुए लम्हें



dekj fuylnj ofj "B ysłk i jhkd  
कार्यालय रक्षा पेंशन संवितरण अधिकारी  
हमीरपुर (हिमाचल प्रदेश)

गुज़रते हुए लम्हों में  
देखता हूँ  
खुद से दूर जाते वक्त को,  
पहिये की तरह घूम कर  
दूर करता हूँ, मुझसे मेरी यादें  
जिसमें  
अनगिनत खुशियाँ हैं और हैं  
कुछ ग़म के साये  
आसमानी तारों की तरह ।  
अक्सर खींचता ही रहता है और  
कभी कभी जोड़ देता है  
पुराने थके हुए बरगद से,  
जिस पर रहा करता था,  
गिद्धों का झुंड  
जब हम जाते थे, अपने पहले स्कूल को  
कितने ही पत्थर चलाये थे उन पर,  
आज उन्हें ही याद कर उदास हूँ।  
जैसे वो मेरे अपने हों  
जैसे हम जानते हों, एक एक को ।  
कई कहानियाँ थी उस बरगद की  
जिससे कूदा करता था,  
रातों को भूत  
पास के पोखर में ।  
आज उदास है, पोखर भी मेरी तरह  
याद करके अपने भूतों को ।  
और हम खोजते हैं,  
अपने गिद्धों को ।।

## अरमान



अरविन्द कुमार वानी, भा.र.ले.से.  
रक्षा लेखा वरिष्ठ सहायक महानियंत्रक

जीना चाहता हूँ, जीतने का अरमान नहीं  
ये जिन्दगी है मेरी, कोई इम्तिहान नहीं।  
दावा-ए-मंज़िल वो भी करने लगे हैं हमसे  
जिन्हें रास्तों की भी ठीक से पहचान नहीं।

मौके पे ठहर, साँस तो ले, आराम भी कर,  
जरा लम्बा सफ़र है और राह आसान नहीं।  
मुझसे कदम मिलाकर कुछ और दूर चलो  
इतनी सी गुज़ारिश है तुगलकी फ़रमान नहीं।  
दूर बहुत दूर, आगे और आगे जाना है,  
मिजाज़ खुश, तबियत मस्त, बदन में थकान नहीं।  
मौत आनी है आएगी इस वक्त मज़ा लेंगे  
लम्हों को जी रहे हैं हथ्र से अनजान नहीं।  
यह भी अजीब ज़िद थी उसके पार जाना है  
जहाँ फलक ख़त्म और दूसरा आसमान नहीं।  
ऐसा भी होता रहा कई मर्तबा मेरे साथ  
जिसका भला किया उसने माना एहसान नहीं।  
दिल की बात है चंद पन्नों पे उतारी हुई  
नुक्ताकशी बरख़्श दो लिखी हुई दीवान नहीं।

## नव तारों से विधाता की स्तुति



चिन्तापल्ली विजय चन्द, लेखा अधिकारी  
एकीकृत वित्तीय सलाहकार के कार्यालय  
मुख्यालय महाराष्ट्र गुजरात एवं गोवा क्षेत्र  
कुलाबा, मुम्बई

मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
सकल शास्त्र वेद उपनिषदों में वो सम्मिलित।  
प्रकृति की सकल जीव कोटि से वो सम्मानित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
नव ग्रह बारह राशियों माह के पक्षों से वो रेखांकित।  
चारों दिशायेँ पँच भूतों छः ऋतुओं में वो मूलांकित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
मनुष्य की नौ रस भावनाएं उससे प्रज्ज्वलित।  
वसुधैवकुटुम्बकम पर उसकी दया दृष्टि विस्तारित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।

सप्त वर्ण इंद्रधनुष बहु वर्ण पुष्प पशु से वो अलंकृत।  
नील वर्ण अंबर-समुद्र सी विशाल नयन से वो सुशोभित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
न स्वर्ण न रजत न हीरे न रत्नों से वो प्रभावित।  
श्रद्धा भक्ति आस्था त्याग मणियों से वो पुलकांकित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
सहस्रबाहुओं की शांताकार से वो पूजित।  
सहस्रशीर्षों की सर्वांतर्यामी नाम से वो संबंघित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
सुमनोहर रमणीय चंदन द्रव्यों से वो सुवासित।  
सुर लय ताल संगीत साहित्यों से वो आभूषित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
अनुराग वात्सल्य प्रेम भरे हृदय पर वो मोहित।  
अपरम्पार शक्ति विश्वभर पर वो केंद्रित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।  
सुकर्म मधुर वाणी पुण्य की वो सदा अपेक्षित।  
उस सर्वोपरि की पवित्रता से हम सब हो निरंतर प्रेरित।  
मन मन्दिर पर स्थित वो मूरत।  
सृष्टि की हर आविष्कार की वो सूरत।

# CASH ASSIGNMENT SYSTEM FOR DISTRIBUTION OF GRANTS BY UNION GOVERNMENT



**SANGEET, IDAS**

Dy. CGDA, Office of the CGDA, New Delhi

1. Payment to State Governments including local administration of cities is the biggest item of expenditure after obligatory payments of interest on debts taken by Indian Government.
2. In the existing system, Cash Assignment is being used mainly for construction agencies like CPWD, MES, DRDO etc. Cash Assignment system is a kind of Letter of Credit extended to a concerned agency, to release payments upto a specified credit limit to the contractors or third parties to ensure payments without delay. This is an alternative to making advance payments to the agencies and keeping public funds blocked in bank accounts with no return to Government. Infact, due to deficit financing Government is paying interest on its' loans and advances to keep the money in these bank accounts without any usage. Thus, paying grants for various projects through cash, cheque or any e- payment system which results in instant debit to Government accounts leads to blockage of thousands of crore of rupees in numerous bank accounts.
3. **Existing Payment System needing refurbishment**

So the solution is replacement of such payment mechanism with Cash Assignment System at all three

tiers of governance. This system may be used in following kind of disbursements/payments/ release of funds/money:-

**a. Release of advance payments to PSUs/Companies under long term contract**

Every year many Government departments extend advance facilities to PSUs/Private Parties for manufacturing/development of some products. This is an integral part of most of the long term contracts facilitating working capital or seed capital for these companies. However, it may be observed that the money is not used completely for a sufficiently long time for the assigned project leading to loss of dual interest to the Government.

**b. Loans and advances by Union and State Governments:**

During 2012-13, an amount of more than ₹ 30,000 crore was paid as loans and advances by Union and State Governments for developmental and non-developmental expenses. Besides this, thousands of crore of rupees were disbursed for various projects and if compiled centrally, a big chunk of funds would have been kept idle in the project accounts of DRDA, local administrative bodies and NGOs. The deposits are a big bargain for banks and an attraction to induce managers of such funds to open bank accounts in various competitive public-private banks. Many a times, this could lead to malpractices in financial

administration.

**4. Proposed Revised System:**

Under the proposed Cash Assignment System of payments for the above-mentioned items of expenditure, the beneficiary agency will be given a letter of credit (with a ceiling limit) and periodicity indicated under which the agency may release payments to the various parties for the scheduled purpose. An online account would be maintained for this purpose which can be monitored by the concerned accounting agencies. These accounts may give basic details like name of the payee, amount, contract details, project code etc. Based on the performance and rendition of accounts by the beneficiary agency, the payment agency can periodically extend the LC.

The flow of funds and information under the proposed system is indicated at Diagram A.

**5. Advantages**

- No blockage of public funds.
- Less burden on public exchequer on account of interest and loans and advances.
- More accountability of subordinate government agencies, PSUs/private parties and NGOs.
- Any abnormality in usage of funds can be immediately observed and controlled by the accounting or auditing authority.
- Realistic public accounts with no inflated developmental expenditure or project/scheme expenditure.



- More transparency in accounting and financial management of inter-governmental expenditure.
- More focussed and result oriented expenditure on projects/schemes/contracts.
- Restricted liquidity in financial markets (though it is not the purpose and the impact is very little).

#### 6. Challenges:

- All stakeholders need to be convinced and taken along to adopt the proposed mechanism.
- Details of the accounting system, need to be devised in consultation with C&AG, so as to

implement the system smoothly while having all checks and balances in place to manage the risk.

- The banking system needs to be involved in the mechanism for

robust and well oiled machinery.

- Strong political will with necessary push from top administrators in Union and State Governments is essential to implement this system.

#### Flow of information and funds under the proposed system



Diagram A

## IN THE NEWS PRINT

### GOVT ASKS MINISTRIES, DEPTS TO AVOID PRIVATE EMAIL SERVICES

The government has asked all Central, state departments and ministries to stop using private email services for official communication and instead use indigenous services provided by NIC, to prevent “misuse” or “leakage” of classified data.

A recent circular, accessed by the PTI, issued to all government bodies by the CERT-In under the Union Ministry of Communication and Information Technology has stated that homegrown and India-based email communication systems should be preferred for official work as the servers of private email service providers are based out of India and is prone to “misuse” or “leakage” of classified and proprietary data.

“It has been observed that a number of officials in the ministries/departments in the Central and state governments are using the private mail services particularly hosted and operated from outside India for official communications. Such official communications are government and also the public records. It is to mention that data pertaining to such emails and web services is stored by these service providers outside Indian and is fully under their control.

“At the time of any security breach incident or data loss it becomes very difficult to obtain data from those service providers apart from the possibility of leakage of information as they are controlled by the service providers outside the country,” the circular-cum-advisory issued last month said.

The agency, while issuing the circular, has invoked Section 4 of the Public Records Act, 1993 (Prohibition against taking public records out of India) and some recent concerns raised by the Delhi High Court to buttress its point.

Keeping in view both the things in mind, the circular said, “All the ministries, departments of central and state governments should either use email services provided by National Informatics Centre (NIC) or they should use their own email and web services being fully controlled by them and hosted in India for official communication. CERT-In security guidelines/advisories as issues time to time should be followed.”

The CERT-In is the nodal agency to combat hacking, phishing and to fortify security-related defences of the Indian Internet domain.

#### Prefer homegrown email system

- Homegrown and India-based email communication systems should be preferred for official work as the servers of private email service providers are based out of India and is prone to “misuse” or “leakage” of classified and proprietary data, says a government circular

- At the time of any security breach incident or data loss it becomes very difficult to obtain data from those service providers apart from the possibility of leakage of information as they are controlled by the service providers outside the country, it said

## SENIOR APPOINTMENTS



*Ms. Vandana Srivastava  
took over as FA (DS) on  
1st November, 2014*



*Shri Arvind Kaushal  
took over as CGDA on  
1st November, 2014*

## SENIOR SUPERANNUATION



Au Revoir : Floral felicitation to Shri Arunava Dutt on his superannuation

*Shri Arunava Dutt, an IDAS officer of 1978 batch superannuated as FA (DS) on 31st October, 2014. He served the Government of India in various capacities as CGDA; Member Secretary, Tariff Commercial, Ministry of Commerce and Industry; Financial Advisor/Additional Secretary, (Border Security Force); CDA(CSD), Mumbai; CDA (O), Pune; CFA (Fys), Kirkee and IFA, Bhabha Atomic Research Centre, Mumbai.*

# AN ETHIC OF EXCELLENCE



"A man is called to be a street sweeper, he should sweep streets even as a Michelangelo painted, or Beethoven composed music or Shakespeare wrote poetry. He should sweep streets so well that all the hosts of heaven and earth will pause to say, "Here lived a great street sweeper who did his job well"

*Martin Luther King (Jr)*

"A Great Man is different from an eminent one in that he is ready to be the servant of the society"  
Dr. Bhim Rao Ambedkar



*"There can be no knowledge without emotion. We may be aware of a truth, yet until we have felt its force, it is not ours. To the cognition of the brain must be added the experience of the soul"*

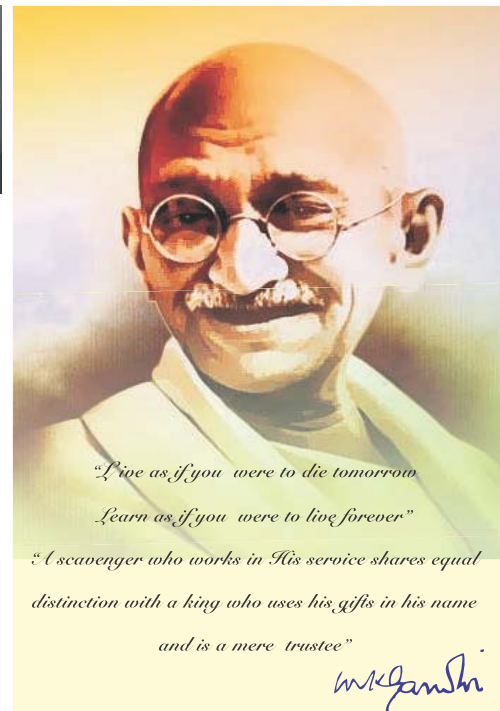


*Arnold Bennett*

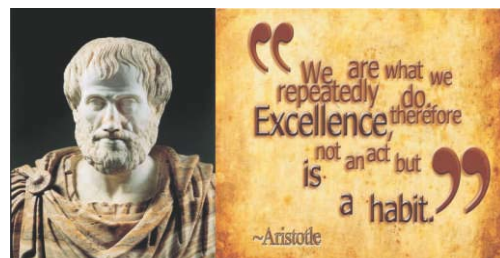
"Work is love made visible, and if you cannot work with love but only with distaste, it is better that you should leave your work and sit at the gate of the temple and take alms of those who work with joy. For if you bake bread with in difference, you bake a bitter bread that feeds but half man's hunger"



*Khalil Gibran*



*M.K. Gandhi*



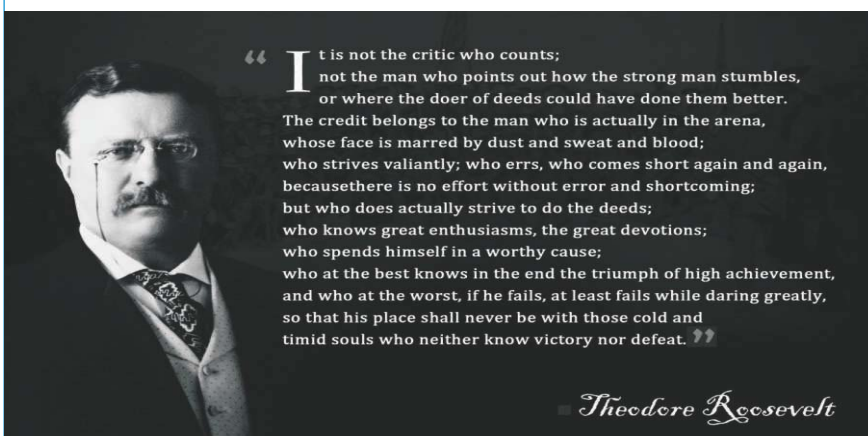
*If* You can keep your head when all about you  
Are losing theirs and blaming it on you;  
If you can trust yourself when all men doubt you,  
But make allowance for their doubting too;  
If you can wait and not be tired by waiting,  
Or, being lied about, don't deal in lies,  
Or being hated, don't give way to hating,  
And yet don't look too good, nor talk to wise;

If you can dream---and not make dreams your master;  
If you can think---and not make thoughts your aim;  
If you can meet with Triumph and Disaster  
And treat those two impostors just the same;  
If you can bear to hear the truth you've spoken  
Twisted by knaves to make a trap for fools,  
Or watch the things you gave your life to, broken,  
And stoop and build'em up with worn-out tools;

If you can make one heap of all your winnings  
And risk it on one turn of pitch-and-toss,  
And lose, and start again at your beginnings,  
And never breathe a word about your loss;  
If you can force your heart and nerve and sinew  
To serve your turn long after they are gone,  
And so hold on when there is nothing in you  
Except the Will which says to them: "Hold on!"

If you can talk with crowds and keep your virtue  
Or walk with Kings---nor lose the common touch,  
If neither foes nor loving friends can hurt you,  
If all men count with you, but none too much;  
If you can fill the unforgetting minute  
With sixty seconds' worth of distance run,  
Yours is the Earth and everything that's in it,  
And---which is more---you'll be a Man, my son.

*Rudyard Kipling*



*Theodore Roosevelt*

## *15th All India DAD Quiz*



*CGDA along with the winning team from PCDA (SC), Pune and other senior officers*



*CGDA along with the runner-up team from PCDA, New Delhi and other senior officers*

*“सा विद्या या विमुक्तये... That alone is knowledge which liberates...”*